

Chairman's Statement



Yang Jie

Chairman
China Mobile Limited

Digital Intelligence Innovation Driving High-quality and Sustainable Development

In 2024, China Mobile was dedicated to becoming a leading force behind China's leapfrog development of science and technology, making active contributions to the building of "Cyberpower" and "Digital China". Anchoring the development positioning of "becoming a world-class information services and sci-tech innovation enterprise", we fully dedicated ourselves to promoting the empowerment of the economy, society, and people's livelihoods through information technology, fostering and strengthening new quality productive forces. As a result, China Mobile achieved steady growth on a high base, further solidified the impetus for high-quality and sustainable development, and took the construction of a world-class "Powerhouse" to new heights.

Fully advancing the "Three Major Programs" to support the digital intelligent transformation of the economy and society. China Mobile comprehensively advanced "Two New Elements" upgrade, solidified our leadership in 5G by building 467,000 new 5G base stations, bringing the total to more than 2.4 million. Our 5G-A network now covers all cities nationwide, and we continue to strengthen the computility network (CN) foundation. In addition, China Mobile further optimized the "4+N+31+X" computility infrastructure layout, constructed the first batch of 13 intelligent computing center nodes and launched large-scale single-cluster intelligent computing centers, with intelligent computility capacity reaching 29.2 EFLOPS (FP16). We also built an open and intelligent integration platform, with 1,348 capabilities launched and over 60 billion average monthly capability utilizations. By promoting the integrated development of CHBN+VG, we are accelerating our presence in new fields. Our information service system further supports efficient production, high-quality living and advanced governance. The launch of the "China Mobile Aijia (AI Home)" brand has deepened our corporate image and solidified our industry-leading customer satisfaction. **China Mobile is fully implementing the "BASIC6" sci-tech innovation initiative**, driving deep integration of technological and industrial innovation. Projects like "Windbreaker Chip", "Two-Satellite Space Exploration" and "Wutong Big Data" are flourishing. The *Jiutian* large model has been recognized as one of the "Top Ten National Pillar brands amongst Central State-owned Enterprises", and the "computility optical network – 400G backbone network" has been selected as one of the "Top 10 mega-projects of China's central state-owned enterprises". Breakthroughs have been made in key technologies of the Data Switching Service Network (DSSN), and the CN brain has achieved commercial scale. We have established the "Meta Trust" consortium to lead the evolution of the cyberspace and information security ecosystem. The release of the *China Mobile Integration Platform Standardization White Paper* and the assembly platform, along with two AaaS+ technology alliance achievements. We are leading the world's first 6G standard project and pioneering the application of 5G-A key technologies such as low-altitude intelligent networks, integrated sensing and communication, passive IoT and duplex evolution, while continuously expanding our scientific and innovation capabilities. **China Mobile is vigorously advancing the "AI+" initiative**, accelerating the integrated innovation of computational intelligence, perceptual intelligence, cognitive intelligence and motor intelligence, with a focus on unleashing AI's scale effects in terms of technological capacity and economic benefits. We are building an open and sharing data service system, a ubiquitous converged CN and an application ecosystem with a combination of general and specialized expertise. Moreover, we are developing the full-stack autonomous *Jiutian* general large model, innovating over 70 AI+ products and expanding more than 40 AI+ benchmark projects. China Mobile is committed to bridging the gap of data, CN and intelligence, deepening "AI+" governance to ensure AI would better meet the future needs of the economy and society and to benefit a broader range of regions and populations.

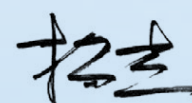
Exemplifying corporate social responsibility to promote common prosperity. China Mobile has accelerated the inclusive development of information services, with 415,000 qualifying digital villages. We advanced "AI + Security" to combat telecom fraud and harmful information, while assisting law enforcement in dismantling 12,200 fraud dens. Moreover, we have successfully completed critical communication and cybersecurity support tasks for major events, including the 14th National Winter Games, the 2024 Summit of the Forum on China-Africa Cooperation and the 75th National Day. China Mobile further developed the "One Red and One Blue" brand public welfare project, provided free screenings for nearly 72,000 children and free treatment for 7,936 children with congenital heart disease. We also have trained over 130,000 principals of rural primary and secondary schools in central and western regions and built 5,115 multimedia

classrooms. Adhering to the Talent Strengthening Enterprise strategy, we offered ample opportunities for employee growth and development. In addition, we established the *Wutong Honghu* Digital-intelligent Talent Nurturing Platform, which has nurtured over 120,000 digital talents. To respect and protect employee rights, we continued to operate "Five Small" heartwarming projects and Happiness "1+1" cultural and sports activities, provided mutual aid funds, and created a supportive and happy work environment for employees.

Actively fulfilling environmental responsibilities to promote harmonious coexistence between humanity and nature. China Mobile continuously advanced the "C² Three Energy – China Mobile Carbon Peak and Carbon Neutrality Action Plan", with over 99% of 4G/5G base stations benefiting from intelligent energy-saving management, reducing the average PUE of large-scale data centers to below 1.3, saving 11.5 billion kWh of electricity annually and achieving year-on-year reductions in carbon emission intensity by about 15%. Moreover, we led the green development of the supply chain, contributed to the establishment of green energy-saving technology standards, promoted the use of environmentally friendly material packaging and saved 281,400 cubic meters of timber annually. We also leveraged technological advantages to support green transition, empowering carbon reduction through information technology and helping society cut CO₂ emissions by over 350 million tons. We extensively supported the digital-intelligent transformation and upgrading of environmental protection and pollution control, to safeguard biodiversity and preserve natural ecosystems.

Continuously optimizing corporate governance to strengthen the institutional advantages. We have formulated a comprehensive implementation plan to deepen reforms and systematically establish mechanisms and institutions aligning with the unique characteristics of a sci-tech innovation enterprise. We also advanced reforms in innovation systems and capabilities, cybersecurity systems and capabilities and product management systems, with a focus on creating mechanisms and institutions that are compatible with new quality productive forces. Key reform tasks in the "Double Hundred Action" and "Science and Technology Reform Action" have been further advanced, and we are developing 13 specialized and innovative teams to focus on strategic emerging industries. We also promoted the digital transformation of auditing capabilities, established a "1+3+N" audit framework and continuously improved the quality and efficiency of our internal audits. Meanwhile, we upgraded our digital-intelligent risk control methods and established diverse digital risk models covering key areas such as markets, government and enterprise and projects. We also implemented the Compliance Escort Plan and advanced the Rule of Law in China Mobile Initiative. We remained committed to promoting anti-corruption and cultivating an environment of integrity and fairness.

It is time for us to seize the opportunity and move forward with determination. In 2025, we are committed to showcasing China Mobile's contribution in the digital-intelligent age and fully unleashing the dynamic momentum of reform and innovation. China Mobile will also ensure the successful completion of the 14th Five-Year Plan and lay a solid foundation for a strong start to the 15th Five-Year Plan. Meanwhile, China Mobile is eager to collaborate with all sectors of society to further amplify the vital role of Digital Intelligence Innovation in promoting economic development, social progress, people's livelihoods improvement, and environment protection, aiming to make new and greater contributions to advancing Chinese-style modernization through informatization.



March 2025